

**BORDER MANAGEMENT**

# 'Support to Federal Investigation Agency's Capacities for Enhanced Risk Management (RAPAK)'

## About the Project

The RAPAK project supports the Government of Pakistan to elaborate and pilot the establishment of Risk Analysis Units within its Federal Investigation Agency (FIA), at the HQ, zonal, and border crossing points (BCP) level. The project will establish functioning information exchange mechanisms, procedural and analytical tools, and sustainable training solutions embedded in national training institutions. The development of FIA risk analysis capabilities, structures, and processes will contribute to increased efficiency and effectiveness of border protection and will provide FIA units with adequate information to tackle identified security threats.



### Partners

This MPF project is implemented by ICMPD on behalf of Austria.



### Countries

Austria, Pakistan



### Time frame

**January 2023 – June 2024** (18 months)



### Budget

**EUR 939,690.10** (95% from ISF Borders and Visa)

## Activities



### Establishing a Clear and Transparent Risk Analysis Model

This component of the project entails laying down the core institutional and policy documents required for the establishment of a functioning Risk Analysis system. In addition, the core risk analysis tools and operational guidelines will be developed to support FIA in implementing a Risk Analysis model. This will be complemented by an international knowledge exchange of senior FIA staff members on risk analysis good practices to a selected EU Member State, thereby providing the necessary knowledge for FIA to take informed decisions on the development of its Risk Analysis (RA) system. Moreover, specialized training programmes will be designed and tailored to suit the FIA operational risk analysis staff, including managers/supervisors, which will develop the skills and capabilities for analysts to gather, amalgamate, analyse, correlate, compare data and determine trends and patterns to make forecasts. This will be followed by a suite of training programmes, which include: (i) a Training of Trainers to equip Risk Analysis officers to deliver further training to their colleagues in the FIA based at BCPs and to ensure sustainability and scalability of the risk analysis expertise within the FIA; (ii) training to strengthen analytical and situational awareness capabilities of the FIA at the BCP; (iii) pilot training for assigned FIA officers at the BCP-level Risk Analysis Unit delivered by FIA HQ Risk Analysis Unit experts. This component will also support the elaboration of various periodic, thematic and situational risk analysis products at the BCP level and will facilitate ongoing mentoring and support to key FIA officials appointed to the newly established national RA system.



### Fostering Evaluation and Wider Adoption of Risk Analysis Unit Pilot's Lessons Learnt

The key objective of this component is to establish a whole-of-government approach to risk analysis in the context of border management. In this regard, awareness raising will be carried out on the benefits of engendering more effective and systematic communication and information sharing at the inter-agency level on the basis of the Risk Analysis Unit pilot. Moreover, through this component, the project will seek to explore the prospect of scaling up the RA concept from an intra-agency system (FIA-focused) to an inter-agency system (multiple BM agencies). This will be achieved through the sharing of experiences and the lessons learned in piloting the Risk Analysis Unit at FIA with other Pakistani border management agencies and recommendations and a feasibility report will be elaborated for the expansion of the RA system to encompass the inter-agency level.



### Cross-Cutting Activities

This component will ensure consistent communication and exchange with the Pakistani Ministry of Interior and the Federal Investigation Agency to ensure key decisions are escalated to the correct level of hierarchies and to quickly address any challenges or delays to project implementation. In this respect, regular monitoring meetings with FIA HQ and Ministry of Interior Border Management Wing representatives will be conducted.

Implemented by



Federal Ministry  
Republic of Austria  
Interior

## The Migration Partnership Facility



This project is awarded and contracted in the framework of the Migration Partnership Facility (MPF), an EU-funded initiative implemented by ICMPD in support of the external dimension of the EU migration policy. Through its grants, the MPF facilitates the execution of projects to strengthen dialogue and cooperation on migration and mobility between Member States and partner countries outside the EU.

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